

جمهوری اسلامی افغانستان
وزارت مالیه



د افغانستان اسلامي جمهوریت
د مالیې وزارت

Islamic Republic of Afghanistan
Ministry of Finance

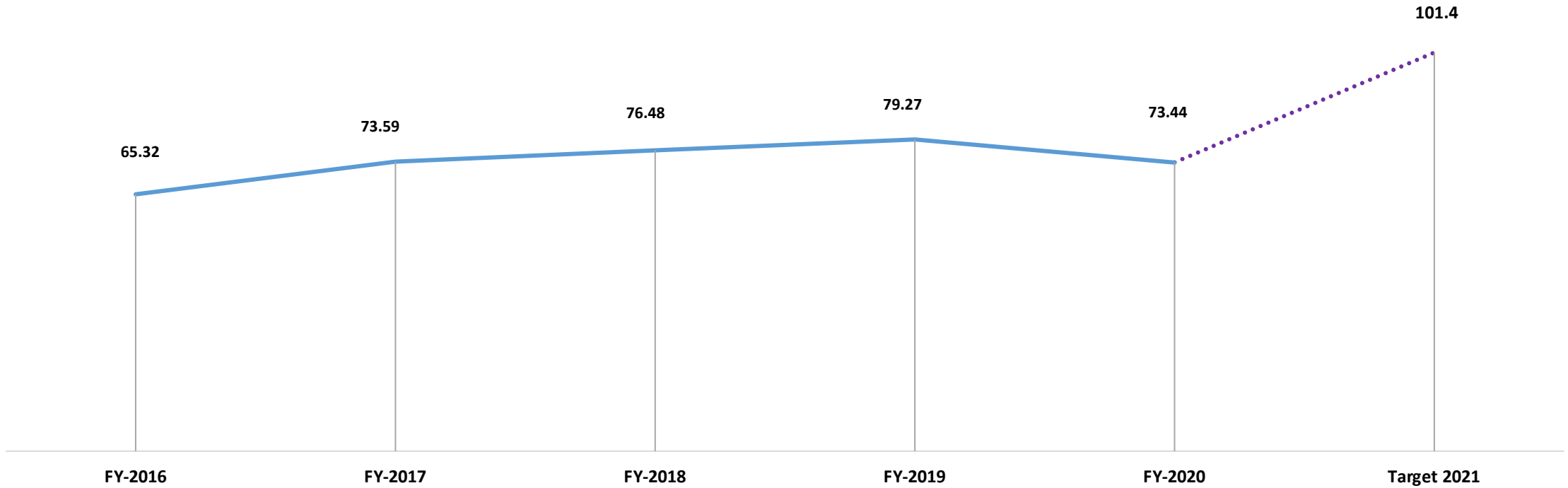
Macro-Fiscal Forecasting & Reporting Department

Cash Management Report

March 11, 2021

Historical Trends of Customs' Revenue

Historical Trend of Customs Revenue
Billion AFN



Agency (Million Afs)	Annual Targets	YTD – Target	YTD – Actual	Difference in Value	Difference in Percent
Customs Department (ACD)	101,369	22,341	15716	(6,625)	-30%

Revenue Performance by Individual Customs

Custom Name (Million Afs)	Annual Targets	YTD – Target	YTD – Actual	Difference in Value	Difference in Percent
Herat	22,845	5,035	3,548	-1,487	-30%
Nangarhar	19,870	4,379	2,612	-1,767	-40%
Kandahar	13,666	3,012	2,092	-920	-31%
Balkh	16,397	3,614	2,544	-1,070	-30%
Nimroz	9,848	2,170	1,674	-497	-23%
Faryab	5,552	1,224	781	-442	-36%
Farah	4,590	1,012	488	-524	-52%
Airport custom	2,398	529	448	-81	-15%
Paktya	1,500	330	262	-69	-21%
Khost	1,363	300	319	19	6%
Paktika	1,157	255	58	-197	-77%
Kunduz	1,098	242	244	2	1%
Kabul	999	220	619	399	181%
Custom Post Parcel	47	10	9	-1	-14%
Takhar	25	5	7	1	27%
Badakhshan	6	1	1	0	14%
Kunar	8	2	11	9	536%
Total	101,369	22,341	15,716	-6,625	-30%

Recommendations for Improvements

- **Significant efforts should be made to control leakages in customs revenue collection by:**
 - Automation of systems and process simplification in a prudent way,
 - Exchange of cross-border customs information with major trading partners of Afghanistan using trade facilitation agreements and other best practices,
 - Implementation of job rotation plans on random basis on central and provincial levels,
 - Strengthening custom intelligence and the legal framework for better targeting corrupt official, and taking legal actions in a transparent and timely manner,
 - Imposing high tariffs on those importing goods, that are locally produced with no supply constraints/limitations,
 - Enhancing service delivery by MoF's central departments to ARD/ACD,
 - Recruitment of ARD/ACD employees (3-8 grades) through IARCSC & Implementation of customs cadre regulation,
 - Holding regular virtual meetings with customs' directors and making provincial authorities accountable for transparent revenue collection and achieving the targets,
 - ACD to assess the applicability of Real-Time Data Management System (RTDMS) at customs.